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Mark S. Armstrong

Shareholder
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Houston
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Areas of Focus

- Academic Medical Centers
- Compliance (Fraud and Abuse, Stark)
- Government Audits and Investigations
- Health Care Industry
- Health Care Services
- Hospitals and Health Systems
- Managed Care and Payor Relations
- Payor Disputes and Reimbursement Audits
- Physician Organizations
- Reimbursement
- Specialty Pharmacies

Education

- J.D., South Texas College of Law, 1991
- B.A., Baylor University, 1982, Psychology

Bar Jurisdictions

- Texas, 1991

Court Admissions

- United States Supreme Court, 1998
- U.S. Court of Appeals, Fifth Circuit, 1997
- U.S. District Court, Western District of Texas, 1994
- U.S. District Court, Southern District of Texas, 1992
- U.S. District Court, Northern District of Texas, 1994
- U.S. District Court, Eastern District of

Overview

Mark Armstrong provides practical advice and innovative solutions to complex compliance issues resulting from day-to-day operational challenges. He conducts compliance investigations and defends clients undergoing government or commercial audits and investigations initiated by the Department of Justice, the Department of Health and Human Services Office of the Inspector General, and other state and federal governmental authorities and licensing agencies.

Mark represents a wide range of clients, including:

- Academic medical centers
- Health systems
- Hospitals
- Managed care organizations
- Pharmaceutical companies
- Pharmaceutical wholesalers
- Retail and specialty pharmacies
- Pharmacy benefit managers
- Physician practices

Prior to earning his law degree, Mark worked for a large pharmaceutical manufacturer, giving him first-hand experience to navigating the rules and regulations of the health care industry.

In addition to his legal practice, Mark is a native Houstonian and remains active in the Houston community, where he serves as a community member on the Committee for the Protection of Human Subjects, an Institutional Review Board for The University of Texas Health Science Center at Houston.

Distinctions

- AV Preeminent[®] rated by *Martindale-Hubbell*

Memberships

- American Health Lawyers Association
- Houston Bar Association
- Health Care Compliance Association

Texas, 1994

- State of Texas, 1991

Key Matters

- Represents clients with issues concerning state, federal and commercial reimbursement, including challenges to regulatory actions and disputes under government and commercial payor contracts.
- Conducts compliance investigations and advises a broad range of clients, including hospitals, pharmaceutical companies, pharmaceutical wholesalers, pharmacies and managed care organizations, pharmacy benefit managers, and physician practices on compliance matters.
- Defends clients undergoing investigation for health care fraud by the Department of Justice, the Department of Health and Human Services Office of the Inspector General, and other state and federal governmental authorities.
- Represents academic medical centers in suits brought by faculty members.
- Advises and counsels managed care organizations on a broad variety of issues, including developing and implementing an ACO strategy.
- Represents health care providers and suppliers during administrative hearings before state licensing boards.
- Advises and counsels clients on peer review issues, medical staff appointments, and clinical privilege delineation for physicians and allied health professionals.